



## United Nations Development Programme

Country: Republic of Serbia

## 2018 Annual Work Plan

**Project Title** Enhancement of Municipal Audit for Accountability and Efficiency in Public Finance Management

**UNDAF Outcome(s):** By 2020, governance institutions at all levels have enhanced accountability and representation to provide better quality services to people and the economy

**Expected Output(s):**  
(Those that will result from the project and extracted from the CPD) Output 2: Management of public funds is improved at all levels

**Implementing Partner:** UNDP

**Responsible Parties:** UNDP

Programme Period:	2016-2020	Total resources required	\$ 157,248.00
Year:	2018	Total allocated resources:	\$ 157,248.00
Project Title: Enhancement of Municipal Audit for Accountability and Efficiency in Public Finance Management		• Regular /UNDP:	
Award/Output Number:	00087601 / 97094	• Other (donors):	SDC 157,248.00
Duration:	Nov 2015–Oct 2019	• Government:	
		Unfunded budget:	
		In-kind Contributions:	

**Brief Description**

. The overall objective of the project is to establish a network between the Central Harmonization Unit and cities representing the seat of regional centres in order to enhance the system of Financial Management and Control across local self-government units and ensure that the internal audit function in local government is in place, fully functional and supported and demanded by the municipal leadership. It further seeks to develop the interface between internal and external municipal audit in municipalities, for the purpose of increasing the audit effectiveness, given more responsibility for the financial audit towards internal auditors and increasing the external auditors focus on performance audit. The project will enable more frequent and higher quality municipal audits by SAI within the budget cycle and to establish good practice in sub national PFM reform enforcement. Finally, good public finance management practices will be recorded by civil society and media and promoted widely.

The project forms part of a larger scale UNDP portfolio aimed at advancing accountability mechanisms in public finances and complement a SIDA funded sector project in the area.

In cooperation with pioneer mayors that have embraced the new internal audit role at an early stage, the auditor general, independent media, civil society organizations and the SCTM success stories that illustrate the benefit of internal auditors' work to municipalities and the public will be identified, and promoted in the public sphere as well as municipal expert networks. Top performing municipalities will be publicly rewarded and best practices systematically recognized in the public. Local level dialogue between municipal officials, civil society and local media will generate trust and raise capacities for joint work.

The 2018 AWP launches first activities on Output 3.1 with organizing a tender for engaging a media and communications firm that will implement promotion campaign on good PFM practice at local level.

Agreed by UNDP:





## I. ANNUAL WORK PLAN

Year: 2018

EXPECTED OUTPUTS <i>And indicators including annual targets</i>	PLANNED ACTIVITIES <i>List all activities including M&amp;E to be undertaken during the year towards stated outputs</i>	TIMEFRAME				RESP. PARTY	PLANNED BUDGET		
		Q1	Q2	Q3	Q4		Source of Funds	Budget Description	2018
<b>DDPC Output 3.1 (SDC)</b> Citizens, LSGs, and MPs are regularly and country wide (e.g. through local and national newspapers, social media) informed about good LSG public finance management presented according to good journalistic standards;  <i>Baseline:</i> <ul style="list-style-type: none"> <li>The project will commence from a baseline of zero positive examples.</li> </ul> <i>Indicators:</i> <ul style="list-style-type: none"> <li>Number of positive examples of LSG's PFM practices captured and promoted through social and other media</li> <li>Number of towns and/or municipalities included in joint capacity building on PFM and in local level dialogue between municipal authorities in charge of PFM, watchdog civil society groups, and local media</li> </ul> <i>Targets:</i> <ul style="list-style-type: none"> <li>At least 15 positive examples of PFM practices at local level captured and promoted through social and other media, ensuring outreach efforts are adapted to attract the attention of both men and women.</li> <li>At least 10 towns and/or municipalities included in joint capacity building on PFM and in local level dialogue between municipal authorities in charge of PFM, watchdog civil society groups, and local media</li> </ul> <b>Output 3.2 (SDC)</b> Mayors and their finance departments and internal auditors with excellent LSG PFM performance are rewarded publicly, and set examples and benchmarks for other LSGs; award criteria pay particular attention to added value of internal audit and control, and good practices in gender-sensitive budgeting or other gender sensitive PFM practices;  <i>Baseline:</i> <ul style="list-style-type: none"> <li>Analysis of all municipalities financial indicators conducted, developed framework for awarding excellent performance.</li> </ul>	3.1.1 Capturing positive examples of PFM practices at local level and promoting them through social and other media  3.1.2 Promoting constructive dialogue between civil society and local-level stakeholders on PFM  3.2.2 Awarding good PFM practice	X	X	X	X	UNDP	SDC	71400-Contractual Services Individuals	27,250.00
		X	X	X	X	UNDP	SDC	71300-National Consultants	30,000.00
		X	X	X	X	UNDP	SDC	72600-Grants	20,000.00
						UNDP	SDC	72100-Company contracts	32,350.00
		X	X	X	X	UNDP	SDC	71600-Travel	1,000.00
		X	X	X	X	UNDP	SDC	74500-Miscellaneous	2,000.00 3,000.00
		X	X	X	X	UNDP	SDC	63400-Policy Advice & Backstopping	7,000.00

<div>Indicators:</div> <ul style="list-style-type: none"><li>Number of municipalities awarded for excellent PFM performance</li></ul> <div>Targets:</div> <ul style="list-style-type: none"><li>Three</li></ul>							X	X		72400-Communication & Media	13,000.00										
							X	X			72800-Equipment	-									
							X	X			74200-Printing and translation	-									
							X	X	X		75700-Training, workshops and conferences	10,000.00									
							Programmable amount				145,600.00										
General Management Services (8%)											11,648.00										
TOTAL PROJECT COST											157,248.00										